

WASHINGTON

DD/A 75-4910

NSC UNDER SECRETARIES COMMITTEE

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NSC-U/N-160

October 14, 1975

TO : The Deputy Secretary of Defense  
The Director, Central Intelligence Agency  
The Chairman, Joint Chiefs of Staff  
The Administrator, Agency for International  
Development  
The Director, United States Information  
Agency

SUBJECT: Proposed Termination of the Foreign Affairs  
Executive Seminar

After a thorough review of the Foreign Affairs Executive Seminar (FAES) by the newly established Board of Professional Development of the Department of State, a decision has been made to terminate the Seminar after its next scheduled session - November 3-21, 1975.

The FAES was established as a successor to the National Interdepartmental Seminar by a letter to the participating agencies (STATE, AID, USIA, DOD and CIA) from the Chairman of the Under Secretaries Committee in January 1972.

Since its redesignation, the Seminar has conducted 23 sessions and has enrolled 1,158 participants. The enrollments have been as follows: STATE, 128; AID, 130; USIA, 183; DOD, 546; CIA, 150; and other agencies, 21.

We believe that the Seminar has served a useful purpose not only through its focus on the policy process

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- 2 -

and the roles of various executive agencies and the Congress, but also in providing an opportunity for senior personnel involved in foreign affairs to meet and exchange views with experts on foreign policy issues and domestic matters that impact on foreign affairs. The reaction of most participants has been strongly positive, which is a tribute to the manner in which the Seminar's Chairman, Howard E. Haugerud, has conducted the program.

The decision to terminate FAES is based on the fact that some agencies have had continuing problems, under the existing format, in providing a sufficient number of participants for the maintenance of a viable program. It does not reflect any diminished commitment to the concept and value of interagency training. The Department of State recognizes that such training can serve a useful purpose, particularly for those who will be serving together in our missions overseas or who are involved with foreign affairs issues in our respective agencies. This is of continuing importance within the context of a more complex and interdependent world and the broadened scope of diplomacy in which we are all involved.

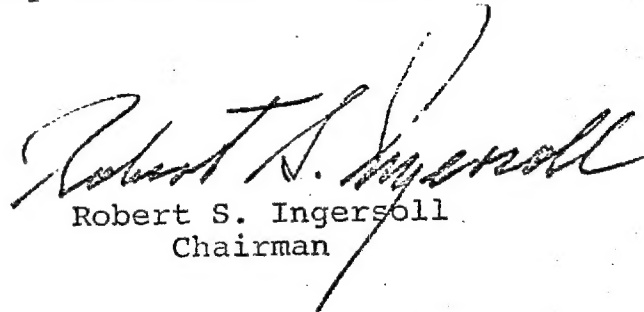
There are, of course, other interagency training programs which serve some of those needs. These include the Senior Seminar in Foreign Policy, the National War College, the Industrial College of the Armed Forces, the Federal Executive Institute, and the Foreign Service Institute's Area Studies Seminars.

The Department of State would like to explore with you new areas and approaches to interagency training which may not be met by existing programs. This would include examination of new formats that would enable fuller participation by all agencies.

UNCLASSIFIED

- 3 -

I would, therefore, like to request that you designate someone within your Agency to meet with Mr. Sollenberger, Director of the Foreign Service Institute, to explore unmet needs and alternative program possibilities. Please provide Mr. Sollenberger with the name of your designated representative. He may be reached on 235-8750.



Robert S. Ingersoll  
Chairman

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## EXECUTIVE SECRETARIAT

## Routing Slip

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STATINTL

Executive Secretary

16 October 1975

Date

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*EO/DDA*